



# Governor's Commission on Workforce Equity & Access

Meeting #2

October 25, 2021

# Welcome!

## Here are our virtual meeting protocols



- **Add your name** to your Zoom  
(click on the 3 dots in the top right-hand side)
- **Consider being on video** to help with overall engagement
- **Mute self** when not speaking
- Technical issues can happen to anyone – **chat privately to Ellen Johnson or Carrie Stewart for any needs**
- If you are experiencing an unstable connection - **switch to phone call or close other applications**
- Members of the **public will have an opportunity to speak at the end** of the meeting as well as the opportunity to listen in during small group breakouts

# Background on our Commission's formation

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- The **Governor** formed the Governor's Commission on Workforce Equity & Access in recognition of the need to re-envision Illinois' workforce system
- House Bill 2170, known as the **Education and Workforce Equity Bill**, passed in January 2021
- The resulting **feasibility study** provided a snapshot of current workforce development structure, identified opportunities for potential consolidation, and pinpointed areas for further research

# Challenges with our state workforce system

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- Unprecedented unemployment disproportionately impacting communities of color
- Unequal access to economic opportunity
- Multiple entry points for users results in the experience of a fragmented system
- Continuous duplication of administrative and program efforts
- Over-reliance on (diminished) federal funding; limited state investments
- Limited investments have prevented necessary technology upgrades, such as a common intake and performance dashboards
- Data sharing across agencies is cumbersome

Our desire would be that in 2022...

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***Illinois will be making infrastructure changes that lead to an equitable 21st century workforce system, one that:***

- ***is data driven,***
- ***centers equity and economic mobility, and***
- ***boosts our state's economy through a talent-driven competitive advantage***

# Today's Discussion

 **Welcome & Opening** (10 min)

 **Continue Discussion on Racial Equity Data & Human Centered Design** (20 min)

 **Overview of the State Workforce System** (20 min)

 **Defining & Aligning -- *Equity and Access*** (40 min)

 **User / Stakeholder Working Group Scope & Charge** (20 min)

 **Next steps** (5 min)

 **Public Comment** (5 min)

# **Workforce Racial Equity Data & Human Centered Design**

Continued Discussion from Last Meeting's Jamboard Brainstorms

# Who is our system working for?

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- Job seekers who are *already* clear on their career path
- Educated, skilled, and experienced workers able to *access* and *navigate* complex systems
- Job seekers with limited barriers
- Illinoisans who are *aware* the system exists (both job seekers and employers)
- Non-BIPOC individuals

# Who isn't our system working for?

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- Job seekers requiring career exploration
- Illinoisans who lack skills, experience, and education
- Job seekers with limited or no access, both geographically and technologically
- Young people; BIPOC individuals; women; returning citizens; people with disabilities; individuals experiencing homelessness
- Illinoisans who don't know the system exists

# Racial Equity + HCD Revisited

## Questions about the data:

Income/ethnicity and education: Illinois; Year: 2019

Asian or Pacific Islander People of color Mixed/other

I would love to see further segmentation of this data -- by region, by gender, by industry, by degree -- to see if there's more to be understood

Who is included in the "People of Color" category?

How is this shaped by types of employment (which would point to employment discrimination) vs. wage discrimination within comparable employment?

What kind of jobs are people working on in these categories?

What was your first access point to career exploration? What was the conversation? How were options presented to you?

How has the presence or absence of a criminal history impacted your career journey?

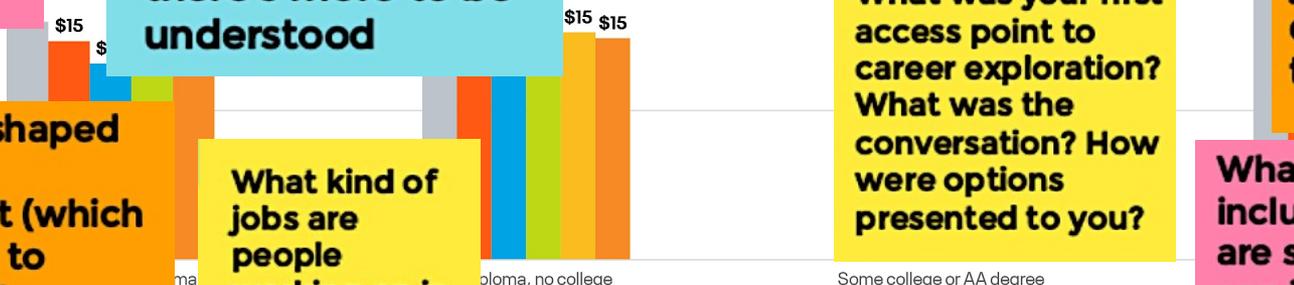
## Human Centered Design Questions:

How did your geography and community influence and impact your career journey?

Did you have a mentor?

What was your access to education and training like?

What helps you feel included when you are seeking services? What would you like to see more of as you work toward your career goals?



# **Overview of Current State Workforce System**

Jennifer Phillips

# **“Equity” & “Access”**

Defining & aligning on these aspects of the Commission’s charge

# Commission Charge

The Illinois Equity & Access Workforce Commission (“Commission”) shall create a vision for an **equitable, accessible, and effective** future state workforce system grounded in an understanding of user and stakeholder experience, including how racial, social, and geographic inequities inform experience and outcomes across Illinois’ federally and state-funded workforce programs.

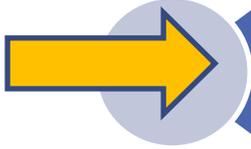
In alignment with this vision--and based on a stronger understanding of user and stakeholder experience--the Commission shall make recommendations for:

- key design enhancements/improvements to the state workforce system,
- the streamlining of state agencies, and
- the governance structure and state leadership needed for execution

# A focus on racial and social justice in a Human Centered Design (HCD) process



HCD provides an opportunity to reimagine system access, functionality, user supports



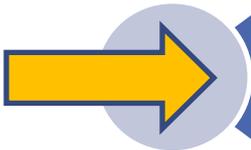
The HCD process **centers** the needs of system users and helps us understand issues for non-users



Racial and social equity data and narratives are used as a factual base

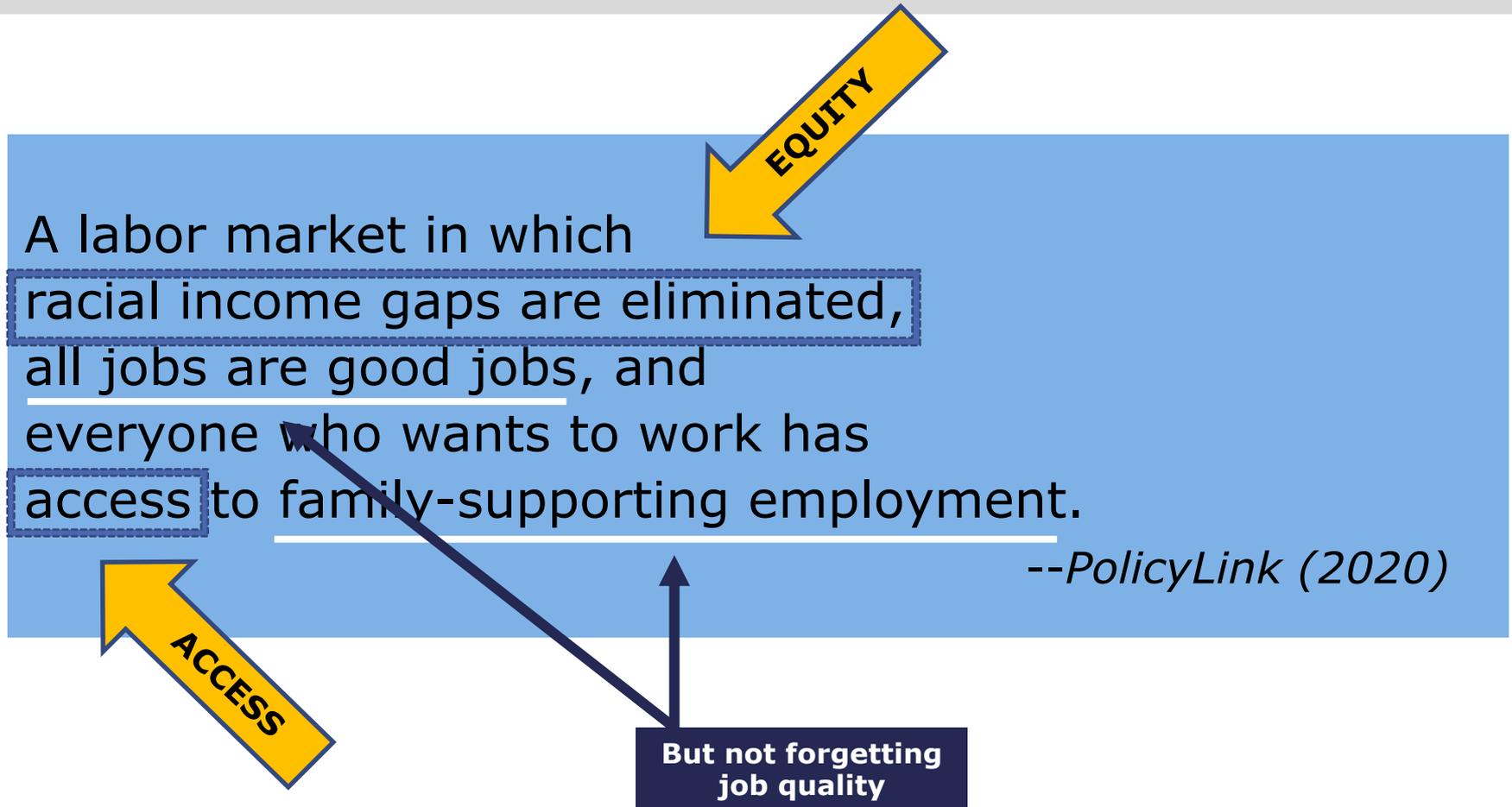


HCD requires all to trust the process



Impact of recommendations will be evaluated based on potential outcomes that can ameliorate the current inequitable conditions

# Definition of Workforce Equity and Access



# Examples of Equity Strategies



Elimination of racial income gaps within and across occupations and industries



Efforts to create jobs in under-resourced communities (urban and rural)



Focused recruitment and hiring strategies for Black, Indigenous, Asian and Latinx people



Expanded public transportation in underserved areas

# Example Dimensions of Access



Accessibility for people living with disabilities (includes, but is not limited to accommodations in the workplace)



Accessibility of information (literacy levels, languages, availability)



Access to internet and technology



Access to transportation



Access to quality childcare/elder care

# Small Group Discussion

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What resonates with you about the definition presented?



When you think about (re)designing a more equitable and accessible workforce system, what does that include?

# **User / Stakeholder Working Group Launch**

# User/Stakeholder Working Group will ground our eventual recommendations

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This Commission is ultimately responsible for

1. key design enhancements/improvements to the state workforce system,
2. the streamlining of state agencies, and
3. the governance structure and state leadership needed for execution

**Centering and understanding the user and non-user experiences is critical work we must do to inform these ultimate recommendations**

# Deliverables of this Working Group

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- Develop a **vision for an equitable, accessible, and effective future state workforce system**
- Create **design improvements and enhancements for an equitable, accessible, and effective future state workforce system**

# Primary Activities of this Working Group

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- Understand user and stakeholder **experience in our federal and state funded workforce programs** including underlying racial and social inequities
- Identify **“pain points” or points of attrition** for job seekers to understand where there may be leaks in the pipeline

**Alongside the working group, the facilitation team will be meeting with “lived experience consultants” to gather first-hand data**

# The perspectives we need for the working group to do this well

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Mix of  
Commissioners  
and system  
experts

Representation of  
multiple “voices,”  
geographies, and  
parts of the  
system

# Structure of the working group

8-12 individuals\*

Chaired by 3  
Commissioners who will  
liaise with larger  
Commission

Staffed by Commission  
facilitation team

The group will:

- Meet often
- Develop tangible work product
- Liaise with commissioners and other external stakeholders

*\*Opportunities to gather data and insights from a wide variety of additional stakeholder groups will occur via working group members*

# User/Stakeholder Work Group Chairs

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**Oswaldo Alvarez**

Commissioner / Co-Lead

Chicago Workers Collaborative

**Cherita Ellens**

Commissioner / Co-Lead

Women Employed

**Kathy Lively**

Commissioner / Co-Lead

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Man-Tra-Con

# User/Stakeholder Timeline

<b>DATE</b>	<b>ACTIVITIES &amp; OBJECTIVES</b>
<b>October</b>	<ul style="list-style-type: none"><li>• Understand dynamics of labor market entry and exit in order to develop realistic, plausible personas</li><li>• Obtain and understand qualitative user information</li></ul>
<b>November</b>	<ul style="list-style-type: none"><li>• Ground the working group in their charge</li><li>• Share draft personas; ensure working group understands who uses the system, who doesn't, and why</li><li>• Map user touch points and identify user pain points</li></ul>
<b>December</b>	<ul style="list-style-type: none"><li>• Select priority pain points and identify insights from the mapping process</li><li>• Solicit feedback on pain points</li></ul>
<b>January</b>	<ul style="list-style-type: none"><li>• Conduct Design Sprint #1 to brainstorm solutions</li><li>• Conduct Design Sprint #2 to identify measurable benchmarks for implementation and operation</li><li>• Solicit feedback on solutions and how they relate to the pain points</li></ul>
<b>February</b>	<ul style="list-style-type: none"><li>• Finalize and disseminate recommendations to Commission</li></ul>

# Share draft personas; ensure working group understands who uses the system, who doesn't, and why

Marlon Moore, 21

DRAFT



## PERSONAL AND FAMILY LIFE

- Lives with his grandmother on the West Side and helps her out with bills.
- Limited contact with his parents – they've never been very present.
- Two older brothers – one in the military and one who lives in the suburbs and works for Verizon as a Cable Technician.
- Girlfriend is enrolled in Malcom X College PT in Health Information Technology.

## SKILLS AND INTERESTS

- Art and photography
- Social justice
- Video games

## EMPLOYMENT AND EDUCATION

- Currently works PT with DoorDash and PT at his uncle's clothing store.
- Marshall High School Graduate, Class of 2019.
- Featured in the 2019 All-City Senior Portfolio Exhibition for art in high school.

## GOALS AND MOTIVATIONS

- Wants to make it as an artist.
- Wants to be successful like his brothers but wants to do his own thing.
- Wants more independence and to move out of his grandmother's home.
- Sees art as a vehicle for social justice.

## CHALLENGES

- Despite receiving art awards, not confident about ability to succeed in the field.
- Limited art-related network/industry knowledge.
- No car. Relies on his bike for DoorDash and public transportation.
- Feels pressure to follow his brother's footsteps to join the military. Doesn't know options are available to him.

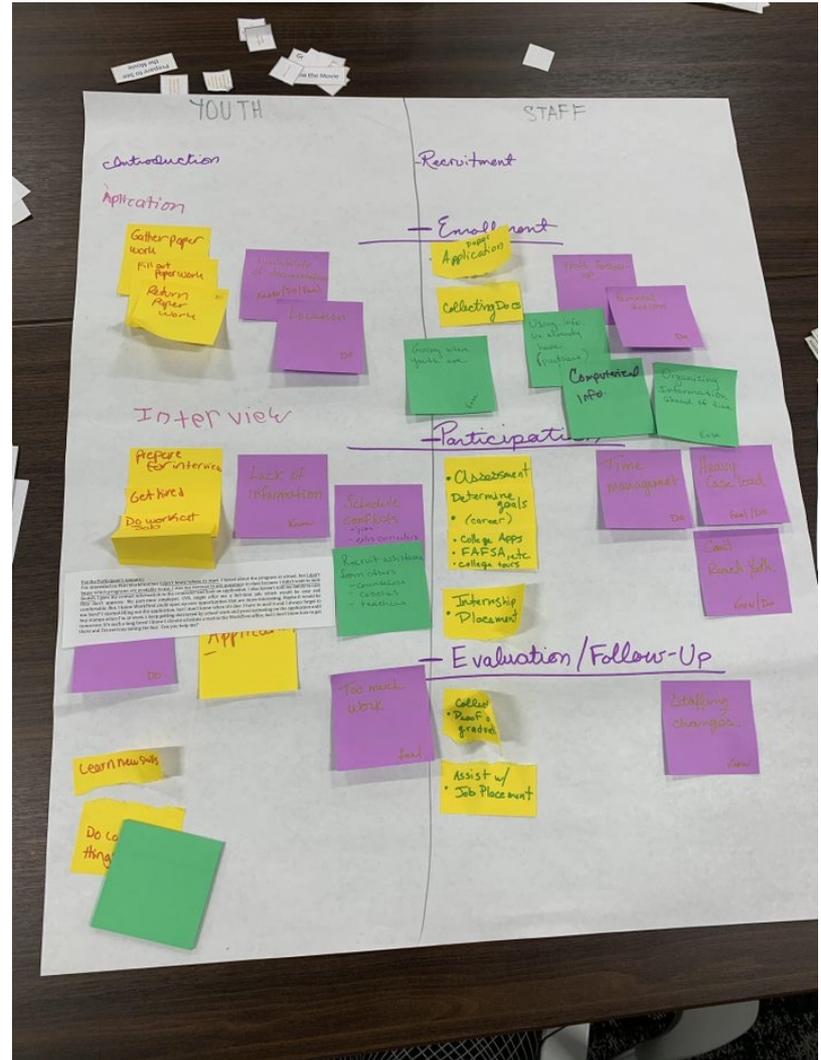
## ACCESS AND EQUITY QUESTIONS

- *"Will they take me seriously?"*
- *"Am I good enough?"*
- *"I don't know any artists... where do I even start?"*
- *"I want to do something different... but how?"*



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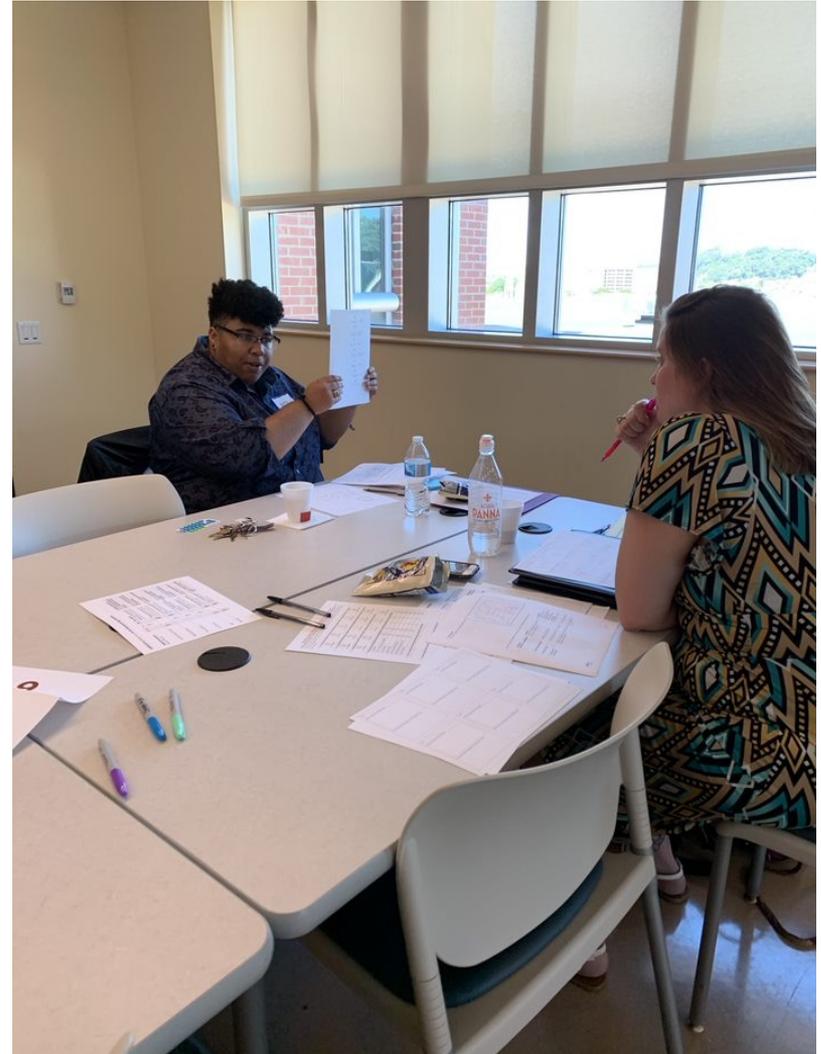
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Design sprint to brainstorm solutions

Design sprint to identify metrics and implementation strategies

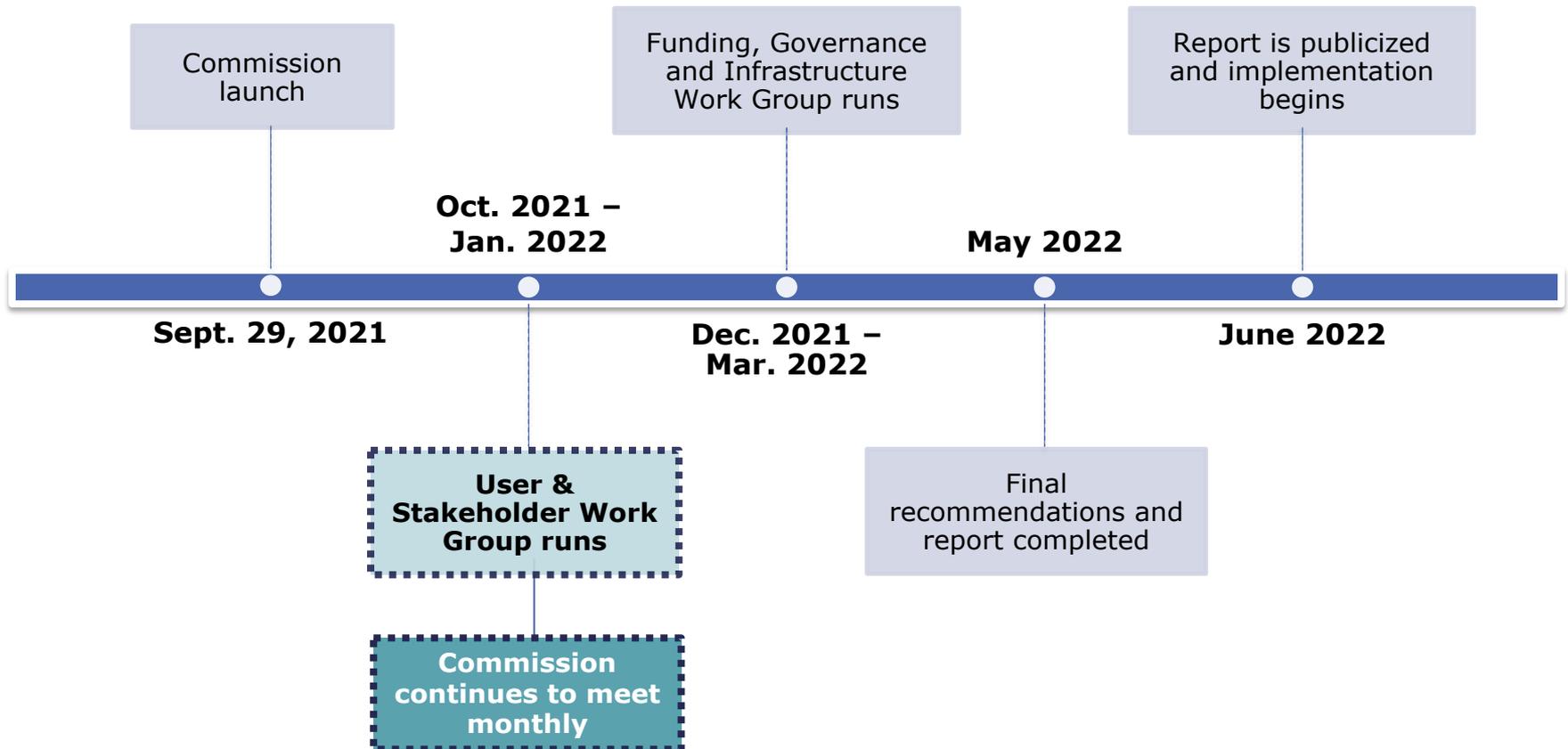


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# Next Steps

# Timeline



# Commission Meeting Dates

Day	Date	Time
Tuesday	11/30/21	12:00-2:00 PM
Tuesday	1/18/22	12:00-2:00 PM
Tuesday	2/22/22	12:00-2:00 PM
Tuesday	3/29/22	12:00-2:00 PM
Tuesday	4/26/22	12:00-2:00 PM
Thursday	5/19/22	12:00-2:00 PM

At this time, we are planning for our Commission meetings to be conducted virtually.

# Public Comment

If you would like to make a comment or ask a question, please put your name in the chat to be called on.